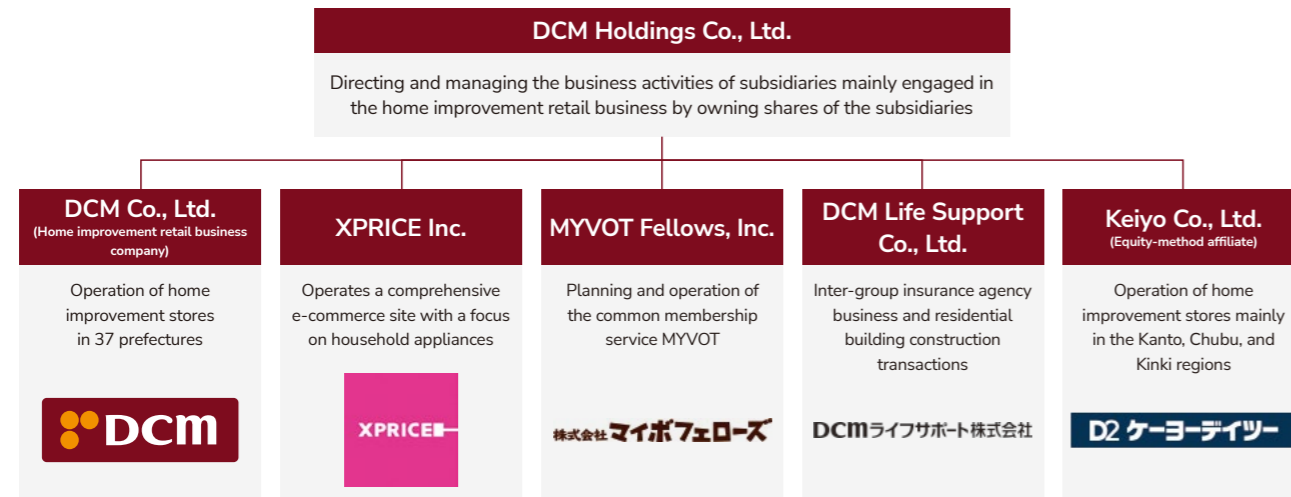


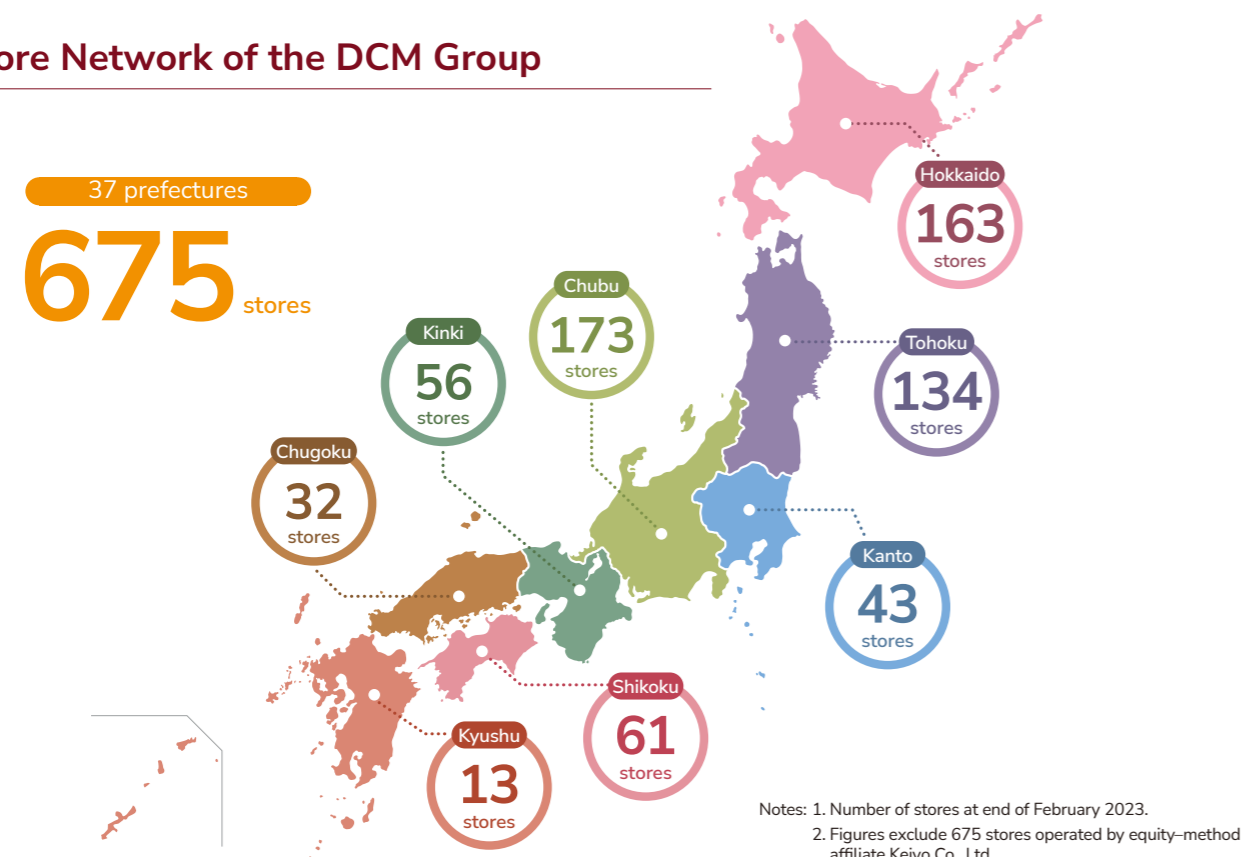
Group Structure



Consolidated subsidiaries of DCM Co., Ltd.

DCM Nicot Co., Ltd.		Operates home convenience stores in small business areas
Hodaka Co., Ltd.		Specialty shops selling tools, hardware and work supplies for professional use
DCM advanced technologies Co., Ltd.		A group of system engineers further the digital transformation of DCM

Store Network of the DCM Group



Business Portfolio

Home improvement retail business



DCM Co., Ltd.
(506 stores)



Keiyo Co., Ltd.
Equity-method affiliate
(164 stores)

Through business development leveraging comprehensive Group strengths, the DCM Group protects customer lives even in emergency situations by offering a wide range of disaster prevention equipment in addition to the best products and services for resolving problems and meeting needs in support of the desire for a better life.

Small store and specialty store business



Hodaka Co., Ltd.
(57 stores)

Specialty store offering tools, hardware, work supplies, and work clothes. Hodaka aims to be a store that satisfies everyone, from professionals to general customers, who are particular about their tools.



DCM Nicot Co., Ltd.
(112 stores)

Develops stores mainly in rural areas where shopping is difficult under the concept of "delivering great convenience to small towns." DCM Nicot supports the lives of local residents through the provision of items needed in everyday life as a home convenience store.

Common membership service MYVOT

Points accumulate regardless of payment method, and can be used at a rate of 1 point = ¥1. Using this service, the more customers spend, the more they save.

E-commerce business

DCM Co., Ltd.
DCM Online

In addition to offering familiar products from home improvement retail stores, DCM Online also provides many new products unique to online shopping websites.



XPRICE Inc.

Operates "XPRICE," one of Japan's largest e-commerce websites focusing on consumer electronics. In addition to the online shopping website, the company has opened stores primarily in shopping malls, and has received many awards.



Note: MYVOT points cannot be used on XPRICE.